

YTD 2016-12						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	10 208	11 327	8 760	1 765	0	32 060
Order backlog*	4 230	3 741	8 284	614	0	16 870
Net sales	10 642	11 364	12 125	1 504	0	35 634
Operating income for divisions**	1 423	1 595	2 051	-143	-471	4 456
Operating margin***	13,4%	14,0%	16,9%	-9,5%		
Depreciation and amortisation	302	165	766	78	398	1 707
Investments	77	82	77	21	361	617
Assets*	8 797	7 525	23 380	1 162	5 826	46 690
Liabilities*	2 608	2 785	5 126	572	1 996	13 087
Number of employees*	3 440	3 674	2 962	1 082	5 783	16 941

YTD 2016-09								
MSEK	Energy		Food & Water		Marine	Greenhouse	Operations & Other	Group Total
Orders received	7 284		8 318		6 517	1 232	0	23 351
Order backlog*	4 252		3 963		9 074	502	0	17 791
Net sales	7 640		8 088		8 923	1 078	0	25 730
Operating income for divisions**	976		1 140		1 640	-118	-411	3 226
Operating margin***	12,8%		14,1%		18,4%	-11,0%		
Depreciation and amortisation	223		122		569	67	293	1 274
Investments	44		45		51	13	209	362
Assets*	8 883		7 556		23 795	1 192	5 815	47 241
Liabilities*	2 522		2 669		5 055	520	2 339	13 104
Number of employees*	3 497		3 702		3 011	1 114	5 868	17 192

YTD 2016-06						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	4 810	5 523	4 693	786	0	15 811
Order backlog*	4 316	3 937	9 918	428	0	18 599
Net sales	5 057	5 290	6 097	704	0	17 149
Operating income for divisions**	625	788	1 133	-79	-318	2 148
Operating margin***	12,4%	14,9%	18,6%	-11,3%		
Depreciation and amortisation	148	80	375	44	197	844
Investments	30	31	37	9	121	228
Assets*	8 653	7 253	23 168	1 678	5 736	46 488
Liabilities*	2 352	2 461	4 976	498	2 056	12 343
Number of employees*	3 521	3 684	3 077	1 117	5 910	17 309

YTD 2016-03						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 366	2 613	2 369	362	0	7 710
Order backlog*	4 543	3 842	10 632	363	0	19 380
Net sales	2 381	2 478	2 995	345	0	8 199
Operating income for divisions**	326	358	556	-45	-137	1 058
Operating margin***	13,7%	14,5%	18,6%	-12,9%		
Depreciation and amortisation	75	40	191	22	94	422
Investments	15	16	15	5	43	93
Assets*	8 132	6 566	23 110	1 647	6 009	45 464
Liabilities*	1 990	2 071	4 829	496	2 508	11 896
Number of employees*	3 568	3 713	3 115	1 161	5 889	17 447

* At the end of the period. ** In management accounts. *** Operating income in relation to net sales.

YTD 2015-12						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	10 682	11 185	13 657	1 575	0	37 098
Order backlog*	4 678	3 847	11 668	385	0	20 578
Net sales	12 370	11 198	14 544	1 634	0	39 746
Operating income for divisions**	1 861	1 559	2 931	-132	-438	5 781
Operating margin***	15,0%	13,9%	20,2%	-8,1%		
Depreciation and amortisation	325	168	831	94	343	1 761
Investments	107	96	131	38	302	674
Assets*	8 685	6 513	23 488	1 668	5 519	45 873
Liabilities*	2 062	1 866	4 942	509	2 731	12 110
Number of employees*	3 826	3 463	3 176	1 145	5 807	17 417

YTD 2015-09						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	8 321	8 269	9 902	1 184	0	27 676
Order backlog*	5 642	4 097	11 966	412	0	22 117
Net sales	9 076	8 059	10 587	1 219	0	28 941
Operating income for divisions**	1 312	1 106	2 171	-113	-206	4 270
Operating margin***	14,5%	13,7%	20,5%	-9,3%		
Depreciation and amortisation	238	119	633	69	253	1 312
Investments	66	58	95	21	156	396
Assets*	9 072	6 754	24 038	1 774	6 038	47 676
Liabilities*	2 444	2 170	4 615	567	2 910	12 706
Number of employees*	3 840	3 410	3 191	1 156	5 796	17 392

YTD 2015-06						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	5 623	5 487	7 038	842	0	18 990
Order backlog*	6 052	4 030	12 726	466	0	23 274
Net sales	5 998	5 371	7 054	825	0	19 248
Operating income for divisions**	928	732	1 464	-86	-151	2 887
Operating margin***	15,5%	13,6%	20,7%	-10,4%		
Depreciation and amortisation	157	78	425	45	170	875
Investments	34	31	50	13	87	216
Assets*	9 051	6 739	25 359	1 781	5 856	48 787
Liabilities*	2 260	2 024	4 621	585	3 684	13 174
Number of employees*	3 855	3 452	3 138	1 180	5 789	17 414

YTD 2015-03								
MSEK	Energy		Food & Water		Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 824		2 684		3 951	385	0	9 844
Order backlog*	6 448		4 147		13 256	442	0	24 292
Net sales	2 792		2 460		3 429	390	0	9 071
Operating income for divisions**	414		351		682	-51	-59	1 337
Operating margin***	14,8%		14,3%		19,9%	-13,1%		
Depreciation and amortisation	79		40		211	23	85	438
Investments	15		14		10	6	36	81
Assets*	9 508		7 002		26 154	1 859	5 998	50 520
Liabilities*	2 549		2 247		4 716	606	3 429	13 547
Number of employees*	3 936		3 469		3 096	1 218	5 784	17 503

* At the end of the period. ** In management accounts. *** Operating income in relation to net sales.

YTD 2014-12						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	12 602	10 027	12 315	1 715	0	36 660
Order backlog*	6 019	3 618	12 220	435	0	22 293
Net sales	12 339	10 368	10 689	1 671	0	35 067
Operating income for divisions**	2 259	1 492	1 951	-133	-529	5 040
Operating margin***	18.3%	14.4%	18.3%	-8.0%		
Depreciation and amortisation	291	140	614	82	343	1 469
Investments	86	72	70	51	323	603
Assets*	9 365	6 775	25 945	1 829	5 608	49 522
Liabilities*	2 357	1 981	4 348	565	3 855	13 107
Number of employees*	4 054	3 406	3 127	1 209	5 957	17 753

YTD 2014-09						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	9 224	7 317	8 319	1 291	0	26 151
Order backlog*	6 241	3 787	11 899	474	0	22 400
Net sales	8 689	7 439	6 957	1 206	0	24 292
Operating income for divisions**	1 588	1 073	1 234	-106	-442	3 347
Operating margin***	18.3%	14.4%	17.7%	-8.8%		
Depreciation and amortisation	211	99	397	60	255	1 022
Investments	51	43	41	40	223	398
Assets*	8 627	6 277	25 285	1 713	7 485	49 387
Liabilities*	2 649	2 268	4 361	600	3 102	12 978
Number of employees*	4 055	3 472	3 099	1 228	5 967	17 820

YTD 2014-06									
MSEK	Energy		Food & Water		Marine	Greenhouse	Operations & Other	Group Total	
Orders received	5 988		4 878		4 704		873	0	16 443
Order backlog*	5 960		4 029		11 219		487	0	21 695
Net sales	5 668		4 705		3 875		771	0	15 020
Operating income for divisions**	1 056		733		701		-80	-321	2 089
Operating margin***	18.6%		15.6%		18.1%		-10.4%		
Depreciation and amortisation	139		64		176		39	168	586
Investments	35		30		13		29	146	254
Assets*	8 527		6 109		25 108		1 665	7 343	48 753
Liabilities*	2 717		2 256		4 099		619	2 693	12 385
Number of employees*	4 119		3 420		3 089		1 227	5 924	17 778

YTD 2014-03						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 882	2 361	1 848	383	0	7 474
Order backlog*	5 883	3 998	5 023	430	0	15 333
Net sales	2 579	2 186	1 497	335	0	6 597
Operating income for divisions***	489	375	262	-39	-154	933
Operating margin***	18,9%	17,2%	17,5%	-11,6%		
Depreciation and amortisation	70	33	58	19	82	261
Investments	17	15	6	17	67	122
Assets*	8 586	6 198	8 351	1 670	5 093	29 899
Liabilities*	2 460	2 085	1 874	559	2 368	9 346
Number of employees*	4 026	3 412	1 819	1 183	5 875	16 314

* At the end of the period. ** In management accounts. *** Operating income in relation to net sales.

Q4 2016						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 923	3 009	2 244	533	0	8 709
Order backlog*	4 230	3 741	8 284	614	0	16 870
Net sales	3 001	3 276	3 202	426	0	9 904
Operating income for divisions**	448	456	411	-25	-60	1 230
Operating margin***	14,9%	13,9%	12,8%	-5,8%		
Depreciation and amortisation	78	43	196	10	105	433
Investments	33	37	26	8	151	256
Assets*	8 797	7 525	23 380	1 162	5 826	46 690
Liabilities*	2 608	2 785	5 126	572	1 996	13 087
Number of employees*	3 440	3 674	2 962	1 082	5 783	16 941

Q3 2016						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 475	2 795	1 824	446	0	7 539
Order backlog*	4 252	3 963	9 074	502	0	17 791
Net sales	2 584	2 798	2 825	374	0	8 581
Operating income for divisions**	351	351	507	-39	-93	1 078
Operating margin***	13,6%	12,6%	18,0%	-10,4%		
Depreciation and amortisation	75	42	194	23	96	430
Investments	14	14	13	4	88	134
Assets*	8 883	7 556	23 795	1 192	5 815	47 241
Liabilities*	2 522	2 669	5 055	520	2 339	13 104
Number of employees*	3 497	3 702	3 011	1 114	5 868	17 192

Q2 2016								
MSEK	Energy		Food & Water		Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 444		2 910		2 324	423	0	8 102
Order backlog*	4 316		3 937		9 918	428	0	18 599
Net sales	2 676		2 812		3 103	359	0	8 950
Operating income for divisions**	299		430		577	-35	-181	1 090
Operating margin***	11,2%		15,3%		18,6%	-9,7%		
Depreciation and amortisation	73		40		184	22	103	422
Investments	15		15		23	4	79	135
Assets*	8 653		7 253		23 168	1 678	5 736	46 488
Liabilities*	2 352		2 461		4 976	498	2 056	12 343
Number of employees*	3 521		3 684		3 077	1 117	5 910	17 309

Q1 2016								
MSEK	Energy		Food & Water		Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 366		2 613		2 369	362	0	7 710
Order backlog*	4 543		3 842		10 632	363	0	19 380
Net sales	2 381		2 478		2 995	345	0	8 199
Operating income for divisions**	326		358		556	-45	-137	1 058
Operating margin***	13,7%		14,5%		18,6%	-12,9%		
Depreciation and amortisation	75		40		191	22	94	422
Investments	15		16		15	5	43	93
Assets*	8 132		6 566		23 110	1 647	6 009	45 464
Liabilities*	1 990		2 071		4 829	496	2 508	11 896
Number of employees*	3 568		3 713		3 115	1 161	5 889	17 447

* At the end of the period. ** In management accounts. *** Operating income in relation to net sales.

Q4 2015						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 351	2 915		3 755	390	9 422
Order backlog*	4 678	3 847	11 668	385	0	20 578
Net sales	3 295	3 139		3 957	414	10 804
Operating income for divisions**	549	453		760	-232	1 511
Operating margin***	16,7%	14,4%		19,2%	-4,5%	
Depreciation and amortisation	88	49		198	25	449
Investments	41	38		36	18	278
Assets*	8 685	6 513		23 488	1 668	45 873
Liabilities*	2 062	1 866		4 942	509	12 110
Number of employees*	3 826	3 463		3 176	1 145	17 417

Q3 2015						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 697	2 783		2 864	342	8 686
Order backlog*	5 642	4 097	11 966		412	22 117
Net sales	3 077	2 688		3 534	394	9 693
Operating income for divisions**	385	373		708	-28	1 383
Operating margin***	12,5%	13,9%		20,0%	-7,0%	
Depreciation and amortisation	81	41		207	24	436
Investments	32	27		45	7	180
Assets*	9 072	6 754		24 038	1 774	47 676
Liabilities*	2 444	2 170		4 615	2 910	12 706
Number of employees*	3 840	3 410		3 191	1 156	17 392

Q2 2015						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 799	2 802		3 087	457	9 146
Order backlog*	6 052	4 030		12 726	466	23 274
Net sales	3 207	2 911		3 625	434	10 177
Operating income for divisions**	514	381		781	-34	1 550
Operating margin***	16,0%	13,1%		21,6%	-7,9%	
Depreciation and amortisation	78	39		214	22	438
Investments	19	18		40	7	135
Assets*	9 051	6 739		25 359	1 781	48 787
Liabilities*	2 260	2 024		4 621	585	13 174
Number of employees*	3 855	3 452		3 138	1 180	17 414

Q1 2015						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 824	2 684		3 951	385	9 844
Order backlog*	6 448	4 147		13 256	442	24 292
Net sales	2 792	2 460		3 429	390	9 071
Operating income for divisions**	414	351		682	-51	1 337
Operating margin***	14,8%	14,3%		19,9%	-13,1%	
Depreciation and amortisation	79	40		211	23	438
Investments	15	14		10	6	81
Assets*	9 508	7 002		26 154	1 859	50 520
Liabilities*	2 549	2 247		4 716	606	13 547
Number of employees*	3 936	3 469		3 096	1 218	17 503

* At the end of the period. ** In management accounts. *** Operating income in relation to net sales.

Q4 2014						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	3 378	2 710	3 996	424	0	10 509
Order backlog*	6 019	3 618	12 220	435	0	22 293
Net sales	3 650	2 928	3 732	465	0	10 775
Operating income for divisions**	671	419	718	-27	-87	1 693
Operating margin***	18,4%	14,3%	19,2%	-5,8%		
Depreciation and amortisation	79	40	218	22	88	448
Investments	36	29	28	11	101	205
Assets*	9 365	6 775	25 945	1 829	5 608	49 522
Liabilities*	2 357	1 981	4 348	565	3 855	13 107
Number of employees*	4 054	3 406	3 127	1 209	5 957	17 753

Q3 2014						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	3 236	2 439	3 615	418	0	9 708
Order backlog*	6 241	3 787	11 899	474	0	22 400
Net sales	3 021	2 734	3 082	435	0	9 272
Operating income for divisions**	532	340	533	-26	-121	1 258
Operating margin***	17,6%	12,4%	17,3%	-6,0%		
Depreciation and amortisation	73	35	220	21	87	436
Investments	15	13	28	11	77	145
Assets*	8 627	6 277	25 285	1 713	7 485	49 387
Liabilities*	2 649	2 268	4 361	600	3 102	12 978
Number of employees*	4 055	3 472	3 099	1 228	5 967	17 820

Q2 2014						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	3 105	2 517	2 856	490	0	8 969
Order backlog*	5 960	4 029	11 219	487	0	21 695
Net sales	3 088	2 520	2 378	436	0	8 423
Operating income for divisions**	568	358	439	-41	-167	1 157
Operating margin***	18,4%	14,2%	18,5%	-9,4%		
Depreciation and amortisation	69	32	119	20	86	325
Investments	18	15	7	12	79	131
Assets*	8 527	6 109	25 108	1 665	7 343	48 753
Liabilities*	2 717	2 256	4 099	619	2 693	12 385
Number of employees*	4 119	3 420	3 089	1 227	5 924	17 778

Q1 2014						
MSEK	Energy	Food & Water	Marine	Greenhouse	Operations & Other	Group Total
Orders received	2 882	2 361	1 848	383	0	7 474
Order backlog*	5 883	3 998	5 023	430	0	15 333
Net sales	2 579	2 186	1 497	335	0	6 597
Operating income for divisions**	489	375	262	-39	-154	933
Operating margin***	18,9%	17,2%	17,5%	-11,6%		
Depreciation and amortisation	70	33	58	19	82	261
Investments	17	15	6	17	67	122
Assets*	8 586	6 198	8 351	1 670	5 093	29 899
Liabilities*	2 460	2 085	1 874	559	2 368	9 346
Number of employees*	4 026	3 412	1 819	1 183	5 875	16 314

* At the end of the period. ** In management accounts. *** Operating income in relation to net sales.